

GREATER LOWELL BICYCLE & PEDESTRIAN PLAN

PUBLIC ENGAGEMENT PLAN

Prepared by the Northern Middlesex Council of Governments & Toole Design Group
May, 2025



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EXECUTIVE SUMMARY

The Northern Middlesex Council of Governments (NMCOG), in partnership with Toole Design, has launched the Greater Lowell Bicycle and Pedestrian Plan to create a safer, more connected, and inclusive walking and biking network. Central to this effort is the Public Engagement Plan (PEP), which outlines a comprehensive strategy for ensuring meaningful community involvement throughout the planning process from March 2025 to March 2026. The engagement strategy integrates multiple tools to gather input from residents, municipal staff, regional agencies, advocacy groups, and underserved populations. It includes a regional survey, interactive web mapping, pop-up events, stakeholder sessions, walk audits, and six Advisory Committee meetings. All engagement activities are grounded in NMCOG's Public Participation Plan (PPP) and are designed to elevate voices from all communities in the region.

Key components of the PEP include:

- Online Survey & Web Map Tool (May–July 2025): Collects input on barriers, destinations, and safety concerns, with spatial data used to identify network gaps and priorities.
- Municipal & Stakeholder Meetings (May–Nov 2025): Ensures alignment with local planning efforts and integrates municipal perspectives.
- Public Workshops & Events (July–Aug 2025): Hosted at high-traffic locations and community festivals to promote inclusive participation.
- Walk Audits & Community Ambassador Meetings (Fall 2025): Captures firsthand safety and accessibility observations in priority areas.
- Advisory Committee Meetings (Apr 2025–Feb 2026): Guides key milestones, from existing conditions to the final plan.
- Final Pitch Deck & MPO Presentations (Jan–Mar 2026): Builds stakeholder support and funding momentum for implementation.

Through this structured and inclusive engagement process, the public engagement plan (PEP) ensures that the final Bicycle and Pedestrian Plan reflects local needs, aligns with regional priorities, and provides a clear roadmap for equitable and effective infrastructure investments.

THE GREATER LOWELL BICYCLE AND PEDESTRIAN PUBLIC ENGAGEMENT PLAN

The Greater Lowell Bicycle and Pedestrian Public Engagement Plan (PEP) is developed to allow for open, data-based participation by the public throughout the planning process. The engagement strategy will take place between March 2025 and March 2026, with the aim of gathering opinions from residents, municipal officials, advocacy groups, business owners, regional agencies, and other relevant stakeholders to inform a bicycle and pedestrian network responsive to the community's needs and priorities. This engagement process is in accordance with NMCOG's Public Participation Plan (PPP). The goal of this plan is to engage people where they are at, with special consideration to reaching traditionally underserved populations, such as transit-dependent individuals, low-income residents, and non-English-speaking populations.

- The PEP includes different engagement strategies, including open workshops, pop-up events, and walk audits to get direct feedback about walking and biking conditions.
- Stakeholder and community ambassador sessions to interact with the local leaders and key organizations.
- Online surveys and interactive mapping tools for collecting extensive feedback, with in-person tools to support digital equity initiatives
- Presentations to the Northern Middlesex Metropolitan Planning Organization (NMMPO) for plan consistency with regional priorities.

Through a combination of in-person and online participation strategies, NMCOG will facilitate broad public input and considered comment at key points. This will ultimately guide the choice of priority corridors, funding strategies, and recommendations for the implementation of an accessible, safe, and connected bicycle and pedestrian network throughout the Northern Middlesex region.

2.1: Public Involvement Plan (NMCOG)

During the months of March and April 2025, NMCOG will develop a draft and final public Engagement plan.

2.2: Website, Social Media, and Newsletter Content / Fact Sheets

Beginning in March 2025 and continuing throughout the project cycle, NMCOG will ensure that website content is updated at least six (6) times to provide timely and relevant information on project milestones, community engagement opportunities, and key developments. Additionally, NMCOG will implement a social media content strategy, including a social media calendar with a regular posting frequency, to enhance outreach and maintain consistent communication with the public.

To further support information dissemination, NMCOG will oversee the publication of up to three (3) newsletters or factsheets and distribution of up to fifty (50) copies of each newsletter or factsheet throughout the project cycle, ensuring that critical project updates remain accessible to stakeholders and community members at key stages of the planning process. The three (3) newsletters or factsheets will be developed at key milestones in the study.

- (1) Task 3.4 Assessment of Existing Conditions,
- (2) Task 4 Network Identification, and
- (3) Task 6.1 Final Plan for Public Review

2.3: Advisory Committee - 6 meetings

NMCOG will coordinate and participate in six (6) advisory committee meetings, held bi-monthly in a hybrid format at NMCOG's office (672 Suffolk St Suite #100, Lowell, MA) or virtually via Zoom. The Advisory Committee will guide the study process, evaluate the feasibility of proposed bicycle and pedestrian network improvements, and help establish project goals and priorities. Members will provide input at key milestones, with meetings scheduled from April 2025 to February 2026, aligning with key project phases:

- Assessment of Existing Conditions – Reviewing current bicycle and pedestrian infrastructure.
- Network Identification – Shaping recommendations for connectivity and safety improvements.
- Final Plan Review – Ensuring the plan reflects community needs before finalization.

Of the six advisory committee meetings, Toole Design will be present for three (3) of the meetings (noted below with an asterisk (*). Toole Design serves as the technical consultant for the development of the Greater Lowell Bicycle and Pedestrian Plan and will assist in carrying out the project goals and priorities identified by the Advisory Committee. Anticipated months of the meetings are noted below; specific dates are subject to Advisory Committee member, NMCOG, and Toole schedule availability

- May 6, 2025* – Initial meeting to share project scope, public engagement and communication plans, discuss plan vision and goals, and set future meeting dates. A draft of the regionwide survey may be shared at this meeting for Advisory Committee review.
- June 2025 – The meeting will focus on introducing existing conditions and outcomes of early analyses, including a preview of the upcoming public meetings. Committee members will be tasked with assisting in the promotion of upcoming pop-up table events, public meetings, and the public survey. This may include an analysis of relevant plans and studies, identification of key local and regional destinations, and the assembly of data to assess current bicycle and pedestrian infrastructure.
- August 2025 – The Advisory Committee meeting will take place after the completion of the *Assessment of Existing Conditions*, marking the end of the first phase of the study. NMCOG and Toole Design will attend this meeting to review the findings. The discussion will focus on existing conditions, including an analysis of relevant plans and studies, identification of key local and regional destinations, and the assembly of data to assess current bicycle and pedestrian infrastructure. Additionally, input from the two public workshops and one public meeting scheduled for August 2025 will be considered to inform discussions with the Advisory Committee.
- October 2025* – This meeting will take place after the completion of a preliminary network identification and network evaluation. The meeting will focus on reviewing draft recommendations, assessing network gaps, and prioritizing strategies to enhance bicycle and pedestrian connectivity. NMCOG will present findings, incorporating insights from public workshops and stakeholder feedback to refine the proposed improvements.
- December 2025 – This meeting will take place after the completion of the second phase of the project which is the completion of Task 4 – Network Identification, which includes preliminary network identification, network evaluation, recommended priority network planning, and preferred design typologies. The meeting will focus on implementation activities, infrastructure typologies, and potential priority links for development as conceptual plans. NMCOG and Toole

Design will present findings, incorporating insights from public workshops and stakeholder feedback to refine the proposed improvements.

- **February 2026*** – This meeting will take place after the completion of the third and final phase of the project, Final Plan for Public Review. This meeting will focus on refining implementation strategies, identifying funding opportunities, and ensuring the final plan reflects community needs and priorities. NMCOG will present the near-final plan, incorporating insights from public workshops, stakeholder feedback, surveys, pop up events and the public review process. The Advisory Committee will provide final input and recommendations to ensure the plan is comprehensive, actionable, and ready for endorsement.

NMCOG will manage meeting logistics and ensure adequate participation by the Advisory Committee.

Meeting Strategy & Timeline

March 20 to April 4: Advisory Committee Outreach & Meeting Invitations

- NMCOG will issue a call to the advisory committee, inviting municipal representatives and key stakeholders.
- Initial outreach to municipalities will begin to coordinate schedules and confirm meeting dates.

2.4: Municipal Coordination: Municipal Meetings (May to June 2025)

NMCOG will engage with municipal staff and officials from all nine municipalities in the region to gather input, identify local challenges and opportunities, and align the project with municipal transportation priorities. These meetings will help ensure that local perspectives are integrated into the planning process, particularly in identifying gaps in the bicycle and pedestrian network and refining priority recommendations. To maximize efficiency, the municipal meetings will be strategically scheduled alongside the Advisory Committee outreach process, allowing municipalities to contribute ahead of key project milestones.

Meeting Strategy & Timeline

Each municipality will have a dedicated session to discuss local bicycle and pedestrian issues. Meetings will be hybrid (in-person & virtual) to accommodate availability and ensure broad participation. Staff will additionally promote these meetings in May, and June NMCOG Municipal CEO meetings.

Month	Week	Municipalities	Format	Location (if in-person)
May	May 19	Lowell	Hybrid	NMCOG Office & Zoom
	May 26	Billerica & Tewksbury	Hybrid	Billerica Town Hall & Zoom
June	June 9	Chelmsford & Westford	Virtual	Zoom
	June 16	Dracut & Tyngsborough	Hybrid	Dracut Town Hall & Zoom
	June 23	Pepperell & Dunstable	Virtual	Zoom

Month	Week	Municipalities	Format	Location (if in-person)
TBD	TBD	Follow-ups & Additional Meetings (if needed)	Flexible	TBD

Table 1: Municipal Meeting Schedule (May – June 2025)

Meeting Format & Agenda

Each meeting will be structured to ensure focused and productive discussions while allowing flexibility for municipal-specific concerns.

Proposed Meeting Agenda (60–90 minutes)

1. Project Overview & Purpose (10 min)
 - a. Introduction to the Bicycle & Pedestrian Plan and key objectives.
 - i. High level scope tasks
 - a. Deliverables
 - b. Present draft goals
 - b. Role of municipalities in shaping the plan.
2. Review of Existing Plans & Policies (20 min)
 - a. Alignment with Complete Streets Plans and other municipal policies.
3. Municipal Input Session (30 min)
 - a. Identification of key bicycle and pedestrian infrastructure opportunity areas and needs.
 - b. Discussion of local barriers, opportunities, and priority destinations.
4. Network Gaps & Opportunities Discussion (20 min)
 - a. Preliminary thoughts on priority corridors and infrastructure improvements.
 - b. Next Steps & Follow-Up Actions (10 min)
5. Summary of key takeaways.
 - a. Coordination on additional data needs and follow-up discussions.

Roles & Responsibilities

NMCOG:

- Organize, schedule, and facilitate municipal meetings.
- Prepare meeting agendas and document key takeaways.
- Integrate municipal feedback into the final plan.

Municipal Officials:

- Provide input on local bicycle and pedestrian priorities.
- Share relevant planning documents, data, and project ideas.
- Identify key challenges and opportunities for network improvements.

Tool Design:

- Review meeting notes, takeaways, and municipal input to support discussions on network planning, design considerations, and other elements of the Greater Lowell Bicycle and Pedestrian Plan.

Expected Outcomes

By the end of the municipal coordination process, the project team will have:

- A comprehensive understanding of municipal priorities, challenges, and opportunities.
- A refined list of network gaps and priority projects for regional planning.
- Enhanced collaboration with municipalities, ensuring alignment with local policies and Complete Streets Plans.
- Meaningful municipal input to inform Advisory Committee discussions and guide project recommendations.

2.5: Public Workshops and Public Meeting

2.5.1 Public Workshops

Public Workshop #1 (Evening Session)

Date: Tuesday, July 8 (pending project status and project team availability)

Project Milestone: Completion of Task 3 – Existing Conditions Assessment

Format: In-person at Lowell Senior Center (276 Broadway St, Lowell, MA) (Tentative venue may change)

Purpose: Gather public input on pedestrian and bicycle destinations, clarify the regional vision, and identify network gaps and opportunities.

NMCOG Responsibilities:

- Organize, advertise, and facilitate the workshop.
- Develop presentations, handouts, and engagement materials.
- Conduct outreach to underserved communities.
- Summarize feedback for project integration.

Toole Design Responsibilities:

- Attend and provide technical support.
- Assist in preparing handouts and presentations on existing conditions analysis.

Public Workshop #2 (Evening Session)

Date: Wednesday, July 9, Thursday, July 10, or Tuesday, July 15 (pending project status and project team availability)

Project Milestone: Concurrent with Task 4 – Network Identification

Format: In-person at Lowell Senior Center (276 Broadway St, Lowell, MA) (Tentative, venue may change)

Purpose: Present preliminary network recommendations and refine strategies based on community feedback.

NMCOG Responsibilities:

- Organize, advertise, and facilitate the workshop.

- Develop presentations, handouts, and engagement materials.
- Conduct outreach to underserved communities.
- Summarize feedback for project integration.

Toole Design Responsibilities:

- Attend and provide technical support.
- Assist in preparing handouts and presentations on existing conditions analysis.

Public Meeting

Date: TBD [December 2025, pending holiday schedules]

Project Milestone: Completion of Task 4.3 – Recommended Bicycle & Pedestrian Priority Network Plan and Task 4.4 – Preferred Design Typologies

Format: In-person or virtual (based on participation needs)

Purpose: Present the draft proposed bicycle and pedestrian network plan, share priority recommendations, and gather final feedback before plan completion.

NMCOG Responsibilities:

- Organize, advertise, and facilitate the meeting.
- Develop presentations, handouts, and engagement materials.
- Summarize public input for final refinements.

Toole Design Responsibilities:

- Attend and provide technical support.
- Assist in developing final plan presentations and handouts.

2.6: Public Survey and Interactive Web Mapping Tool

To ensure broad public engagement and data-driven decision-making, NMCOG will develop and administer an online survey and an interactive web mapping tool during the exploration of existing conditions and beginning of the network development (April to July 2025). This tool will allow the public to provide input, identify barriers, and highlight opportunities for improving the regional bicycle and pedestrian network. The collected data will directly inform Task 3.2 (Identifying Local and Regional Destinations) and Task 3.4 (Existing Conditions Analysis) as part of the Existing Conditions Review, laying the foundation for the Network Identification Process.

2.6.1 Survey Development & Launch Plan – April to May 2025

Objective: Develop and launch surveys to gather public input on walking and biking conditions, barriers, and key destinations.

Sub-Task	Timeline	Description	Lead Responsibility
Survey Planning & Question Design	April 28 – May 2 (Week 1)	Define survey objectives, draft questions, and incorporate	NMCOG (Lead) & Consultant (Review)

Sub-Task	Timeline	Description	Lead Responsibility
		Consultant input. Ensure alignment with Tasks 3.2 & 3.4.	
Survey123 & Web Mapping Setup	May 5 – May 9 (Week 2)	Configure Survey123, integrate GIS base files, and set up logic for the interactive web mapping tool.	NMCOG (Lead) & Toole (Support)
Internal Review, Final Revisions & Outreach Preparation	May 12 – May 16 (Week 3)	Conduct internal testing, implement feedback, finalize survey content and web map, ensure accessibility, and prepare all outreach materials (flyers, QR codes, digital content).	NMCOG & Consultant (Joint Lead); Municipal Partners (Support)
Survey Launch & Public Engagement	May 19 – May 23 (Week 4)	Publish surveys, launch outreach campaigns through social media, email, municipal websites, and distribution of flyers.	NMCOG (Lead), Municipal Partners (Support)

Table 2: Survey development & launch plan

2.6.2 Survey Timeline & Focus Areas

The table below outlines the timeline, purpose, key questions, and promotion strategies for the survey.

Survey	Timing	Purpose	Key Questions	Promotion Strategy
Survey: Needs, Conditions, and Opportunities	May 19 – July 31, 2025	- Collect input on walking/biking needs, safety barriers, and desired destinations.	- What challenges do you face while walking/biking? -Where do you currently walk/bike?	- Social media, websites, and email newsletters. - Flyers with QR codes at transit

Survey	Timing	Purpose	Key Questions	Promotion Strategy
		-Validate findings from the Existing Conditions Review. -Identify preferred corridors and design features for a regional bicycle and pedestrian network.	- What are the key destinations you currently travel to? - What safety concerns exist in your area? - Do these identified barriers reflect your experience? - Where would you like to see the new bike/ped infrastructure? - Are there specific streets or trails where you feel unsafe walking or biking and would like to see improved connections to nearby destinations - What elements would improve safety and accessibility?	hubs, libraries, and key public locations. - Outreach via advocacy groups and municipal partners. - Promotion during pop-up events and summer workshops using a single QR code and web mapping tool.

Table 3: Survey timeline & Focus Areas

Roles & Responsibilities

NMCOG Responsibilities:

- Create survey in Survey123 using NMCOG and Toole Design GIS base files to collect constituent comments
- Identify barriers and opportunities for a regional network.
- Disseminate and promote public survey
- Analyze survey results and provide raw files to Toole Design for integration with recommendations

Toole Design Responsibilities:

- Provide GIS base files regarding existing conditions for mapping integration.
- Review and provide feedback on the survey.
- Support data integration into network recommendations.

Expected Outcomes

- Community-identified barriers, destinations, and infrastructure needs.
- Spatial insights from the web mapping tool to identify priority locations for pedestrian and bicycle improvements.
- Diverse public engagement, ensuring community voices shape the bicycle and pedestrian network plan.

2.7: Public Outreach Pop-ups (9)

NMCOG, along with members of the Advisory Committee, will conduct up to nine (9) pop-up events (existing public events, direct community engagement at high-traffic locations) across the region between June and August 2025 to gather public input on the bicycle and pedestrian network plan and promote the regionwide survey. These events will take place during the Network Arterial Analysis phase and will inform Task 4.1 (Preliminary Network Identification) and Task 4.2 (Network Evaluation). This strategy ensures broad and equitable public engagement by:

- Attending major public events – Leveraging community festivals and cultural celebrations to reach large audiences.
- Meeting people where they are – Conducting outreach at farmers' markets, transit hubs, and grocery stores to engage everyday residents.
- Prioritizing equity & accessibility – Providing multilingual materials and engaging historically underserved communities, including low-income, immigrant, and transit-dependent populations.
- Using interactive engagement tools – Collecting public input through Survey123 and the interactive web mapping tool (Task 2.6) to ensure transparent and meaningful participation.

The following nine locations have been identified for pop-up outreach (subject to change pending opportunities in communities not represented in the list below):

Pop-Up Event #	Month	Event	Location	Engagement Approach
Pop-Up Event #1	June	African Festival (June 21)	Lowell, MA	Engage African communities; distribute multilingual surveys.
Pop-Up Event #2	June	Acre Fest (June 26)	Acre Neighborhood, Lowell, MA	Target residents; collect input on pedestrian/bike needs.
Pop-Up Event #3	June	The summer concert	Dunstable, MA	Event planned outside of Lowell to incorporate Pepperell and Dunstable communities

Pop-Up Event #	Month	Event	Location	Engagement Approach
		series (Date TBD)		
Pop-Up Event #4	July	Lowell Folk Festival (July 25–27)	Downtown Lowell, MA	Largest regional event, broad outreach opportunity.
Pop-Up Event #5	July	Farmers' Market Pop-Up	Chelmsford, MA	Engage families & working professionals in a casual setting.
Pop-Up Event #6	August	Southeast Asian Water Festival (August 16)	Lowell, MA	Connect with Southeast Asian communities using multilingual outreach.
Pop-Up Event #7	August	Transit Station Outreach	Gallagher Terminal, Lowell, MA	Engage daily commuters, distribute surveys near LRTA bus stops & MBTA rail station.
Pop-Up Event #8	August	Grocery Stores & Shopping Centers	Market Basket (Lowell, Dracut, Tewksbury), Walmart (Chelmsford)	Use survey kiosks, feedback boards, and interactive displays.
Pop-Up Event #9	August	Dracut Farmers' Market	Dracut, MA	Reach suburban and rural residents with diverse walking/biking needs.

Table 4: Nine Pop-Up Events for NMCOC Public Outreach (June – August 2025)

2.8: Stakeholder and Community Ambassador Meetings / Walk Audits

Following the development of a draft Priority Network Plan, NMCOC will conduct six (6) engagement sessions in the fall of 2025. These will include Stakeholder Meetings, Community Ambassador Meetings, and Walk Audits to gather firsthand insights into walking and biking conditions. These events will inform: Task 4.2: Network Evaluation, Task 4.3: Recommended Bicycle & Pedestrian Priority Network Plan and Task 4.4: Preferred Design Typologies. Stakeholder meetings and walk audits are intended to be scheduled for the same day.

Session #	Type	Month	Location	Engagement Goals
Session 1	Stakeholder Meeting	Sep-25	TBD	Discuss regional network priorities, key gaps, and municipal coordination.
Session 2	Walk Audit	Sep-25	High-traffic corridor in Lowell (TBD with Toole Design)	Assess pedestrian/bike safety, accessibility, and infrastructure gaps.

Session #	Type	Month	Location	Engagement Goals
Session 3	Community Ambassador Meeting	Oct-25	Acre Neighborhood and Dracut (Identified as underserved community)	Engage transit-dependent communities for insights into connectivity needs.
Session 4	Walk Audit	Oct-25	Chelmsford or Westford (Preliminary Network Route)	Evaluate suburban bicycle/pedestrian infrastructure and connectivity needs.
Session 5	Stakeholder Meeting	Nov-25	TBD	Review preliminary recommendations with municipal leaders & advocacy groups.
Session 6	Walk Audit	Nov-25	Tewksbury or Billerica (Key corridor identified in network analysis)	Validate network design recommendations and pedestrian improvements.

Table 5: Stakeholder and Community Ambassador Meetings / Walk Audits Schedule (September – November 2025)

Meeting Strategy

- Walk audits will be conducted in high-priority corridors, underserved communities, and areas with infrastructure gaps, identified in coordination with Toole Design during the Preliminary Network Identification phase.
- Stakeholder meetings will be conducted in the community where the walk audit is held to maximize accessibility and participation.
- NMCOG will collaborate with municipal planners, transit agencies, business owners, advocacy groups, and residents to ensure diverse perspectives are included.
- Toole Design will review NMCOGs plan for targeted outreach, provide additional suggestions or data collection strategies as appropriate
- If possible, walk audits will incorporate Survey123, ArcGIS Field Maps, and photo documentation to capture real-time data and observations.
- Findings will be documented, summarized, and shared with stakeholders, ensuring that community input is meaningfully integrated into the final network recommendations.

Expected Outcomes

- Refined network recommendations informed by real-world conditions and direct stakeholder input.
- Recommendations for community-driven infrastructure improvements that reflect local needs and priorities.
- Ground-truthing recommendations for walking and biking infrastructure that supports connectivity and mobility for all users.

2.9: Pitch Deck

Between January and March 2026, NMCOG will develop and deliver a comprehensive presentation for key stakeholders and MassDOT, outlining a strategic approach for implementing and funding priority bicycle and pedestrian corridors. This pitch deck will feature compelling graphics and data-driven analysis to support the investment case, an evaluation of implementation alternatives with associated pros and cons, and final recommendations designed to expedite project delivery, optimize funding opportunities, and advance key objectives related to equity, connectivity, mobility, and return on investment.

Pitch Meeting Schedule

Pitch Meeting #	Timing	Audience	Purpose
Pitch Meeting #1	Second week of January 2026	Regional Stakeholders	Present initial implementation strategy and funding opportunities. Gather feedback for refinement to strategy.
Pitch Meeting #2	Second week of February 2026	MassDOT & Funding Agencies	Advocate for investment, highlight cost-benefit analysis, and discuss funding pathways.
Pitch Meeting #3	Second week of March 2026	Final Stakeholder Review (Municipal & Advocacy Groups)	Refine final recommendations and align on next steps for project implementation.

Table 6: Pitch Deck Meeting Schedule

Roles & Deliverables

NMCOG Responsibilities:

- Scheduling, preparation for and attendance of three (3) pitch meetings to discuss project next steps and implementation

Toole Design Responsibilities:

- Provide technical support to NMCOG on pitch deck refinement.
- Collaborating with NMCOG provides a clear case for prioritizing corridor improvements and closing critical gaps.

Expected Outcomes

- Clear implementation roadmap for advancing bicycle and pedestrian infrastructure.
- Stakeholder alignment on funding strategies and investment priorities.
- Stronger case for project funding and grant applications.

2.10: Milestone Presentations for NMMPO

NMCOG will provide regular project updates at monthly NMMPO meetings to maintain ongoing engagement with regional stakeholders.

Toole Design will participate in the two (2) NMMPO meetings, supporting NMCOG in presenting key project milestones. Additionally, Milestone Presentation Schedule [Toole to verify schedule based on understanding of project timeline and deliverables]

Meeting #	Timing	Purpose	Key Discussion Points
NMMPO Meeting #1	September 24, 2025	Present Preliminary Network Identification (Task 4.1)	- Overview of existing conditions and network gaps
			- Initial recommendations for priority corridors
			- Summary of stakeholder and public input
NMMPO Meeting #2	February 25, 2026	Present Final Plan for Public Review (Task 6.1)	- Key recommendations and final priority network
			- Implementation and funding strategy
			- Public comment period and next steps

Table 7: NMMPO meeting schedule (MPO meets on the 4th Wednesday of each month)

Expected Outcomes

- Regional endorsement of the bicycle and pedestrian plan recommendations.
- Strengthened funding prospects through inclusion in regional and state transportation programs.
- Greater stakeholder collaboration in implementing priority corridor improvements.

2.11 Comments, Contacts, and Response Database

NMCOG will identify, track, and maintain a list of stakeholders, comments, responses, and other interested parties, ensuring that all feedback is documented and addressed throughout the study. NMCOG will provide comment updates to Toole Design and relevant committees at key project milestones using a Comment Resolution Matrix (CRM) to systematically manage and respond to stakeholder input.

NMCOG Role and Deliverables:

- Maintain an updated list of interested parties and stakeholder engagement records.
- Track and document all comments and responses throughout the study.
- Use a Comment Resolution Matrix (CRM) to organize, review, and address feedback.
- Provide structured comment updates to Toole Design, Advisory Committee, and NMMPO at key project milestones.